

## Uncommitted capital schemes - Amber

## Appendix B2

Recommended that a detailed business case for each capital scheme be submitted to Strategic Investment Board to consider if the scheme should progress

Scheme	Subscheme1	Subscheme2	Title	Review Process criteria applicable to the scheme	Res Code	Total Sch Cost	Actuals to 31.03.2010	2010/11	2011/12	2012/13	2013/14	2014/on	Comments	Recommendation
						£000,	£000,	£000,	£000,	£000,	£000,	£000,		
<b>Adult Social Care</b>														
15989	000	000	TELECARE ADULT SOCIAL CARE PARENT	Improvements Adult or children's social care	01	2,100.0	0.0	0.0	700.0	700.0	700.0	0.0	This funding was injected at the February 2010 Capital Programme review. Consideration is required as to whether the stage 2 proposed works should proceed on the same basis as the approved stage 1 works that are currently progressing. The review process will enable any lessons learned from phase 1 to be built into the delivery process for the proposed phase 2 works.	Business case required
14291	LES	000	LCES EQUIPMENT STORE	Protecting our assets	37	150.0	0.0	150.0	0.0	0.0	0.0	0.0	The existing store is based on the Roundhay Road site which Adult Social Care are vacating; the current proposal is to relocate the store to the Roseville site. The timing and costings for the move are currently being progressed; it is expected that the £150k funding currently allocated will be fully utilised in completing the move.	Business case required
99811	000	000	ADAPTATIONS TO PRIVATE HOMES	Improvements Adult or children's social care	01	1,200.0	0.0	0.0	400.0	400.0	400.0	0.0	This is the annual allocation for minor adaptations work to the homes of people with identified mobility or other needs. This forward years funding is to be considered as part of the broader Adaptations Strategy review which includes Disabled Facilities Grants and ALMO adaptations funding.	Awaiting completion of Adaptations Strategy
<b>Adult Social Care Total</b>						<b>3,450.0</b>	<b>0.0</b>	<b>150.0</b>	<b>1,100.0</b>	<b>1,100.0</b>	<b>1,100.0</b>	<b>0.0</b>		
<b>Strategic Accounts</b>														

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						£000,	£000,	£000,	£000,	£000,	£000,	£000,		
14201	BAL	000	NEW GENERATION TRANSPORT (NGT) & FLOOD ALLEVIATION	Protecting our assets	52	27,547.1	0.0	2,996.0	6,000.0	4,500.0	4,500.0	9,551.1	This funding has been allocated from the Strategic Development Fund (SDF) to cover the Council's current estimated contribution to New Generation Transport (NGT) if the Department for Transport (DfT) do eventually grant full funding approval. This funding allocation also provides for a contribution towards the Environment Agency's(EA) flood alleviation proposals. The flood alleviation contribution will be required if Leeds is sufficiently high up the EA's priority list to enable the proposals to proceed.	Strategic Investment decision required
12154	CON	000	TOWN & DISTRICT CENTRES (TDC) PROGRAMME - CONTINGENCY FUND	Unknown yet	01	434.7	0.0	434.7	0.0	0.0	0.0	0.0	This funding represents the balance still to be allocated within the TDC programme. Some minimal funding is required to cover contractual claims and scheme variations but the balance is a potential saving or could be allocated to fund other projects.	Recommend delay or not to proceed
14201	BTE	CEP	BUSINESS TRANSFORMATION PROGRAMME - CORE ENABLING PROJECTS		01	1,721.0	0.0	815.3	360.0	545.7	0.0	0.0	This is the parent scheme for the Business Transformation (BT) programme. The overall BT strategy was approved by Exec Board in December 2008. This funding is allocated to specific projects on the basis of approved business cases with the end purpose of delivering on the BT key objectives of improved business efficiency and service delivery.	Business case required
14201	BTE	CEP	BUSINESS TRANSFORMATION PROGRAMME - CORE ENABLING PROJECTS		52	2,501.2	0.0	2,001.2	386.3	113.7	0.0	0.0		
14201	CEP	BIN	BUSINESS TRANSFORMATION PROGRAMME - BUSINESS INTELLIGENCE		52	188.3	188.3	0.0	0.0	0.0	0.0	0.0	Initial Scheme costs now almost entirely spent	Business case required
14201	CEP	BIN	BUSINESS TRANSFORMATION PROGRAMME - BUSINESS INTELLIGENCE		52	107.6	107.6	0.0	0.0	0.0	0.0	0.0	The business case produced in May 2010 requires further scrutiny, particularly in terms of the revenue implications, to ensure it is robust.	

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						£000,	£000,	£000,	£000,	£000,	£000,	£000,		
14201	CEP	MDM	BUSINESS TRANSFORMATION PROGRAMME - UNIVERSAL CUSTOMER MASTER INDEX (UCMI) MASTER DATA MANAGEMENT PH2		52	544.0	42.8	501.2	0.0	0.0	0.0	0.0	Building of a Customer master index (one version of the truth) linked to 11 key systems. Phase 1 already completed. The project will provide the core technology to support the following activities; establishing whether a customer is known to the authority, maintaining and managing a single point of the truth for specified data' enabling changes to this core customer data to be logged and uploaded to systems, maintaining consistency and data integrity. The main business case for phase 2 was considered but not fully approved in February 2010. Scheme costs, revenue implications and benefits need to be reconsidered.	Business case required
14201	CRT	PH2	BUSINESS TRANSFORMATION PROGRAMME - CUSTOMER RELATIONS PROG PHASE 2	Invest to save	52	903.1	312.0	591.1	0.0	0.0	0.0	0.0	This scheme has been approved at Exec Board January 2009. £240k of expenditure has already been committed in developing the scheme. Need to ensure business case is robust for remainder of investment.	Business case required
14201	WES	000	BUSINESS TRANSFORMATION PROGRAMME - WESTLAND ROAD COPORATE RECORD MANAGEMENT(CRM) FACILITY		01	59.7	59.7	0.0	0.0	0.0	0.0	0.0	Exec Board approved the initial scheme proposals in January 2009. Additional cost issues have been identified and need to be addressed if the site is to become operational. The scheme is currently on hold	Business case required
14201	WES	000	BUSINESS TRANSFORMATION PROGRAMME - WESTLAND ROAD COPORATE RECORD MANAGEMENT(CRM) FACILITY		52	997.0	134.2	862.8	0.0	0.0	0.0	0.0	pending further site / cost investigation. Consideration is being given to other document storage and retrieval facilities.	
<b>Strategic Accounts Total</b>						<b>35,003.7</b>	<b>844.6</b>	<b>8,202.3</b>	<b>6,746.3</b>	<b>5,159.4</b>	<b>4,500.0</b>	<b>9,551.1</b>		
<b>Other Education Services Managed By E.L.</b>														
12089	000	000	COMBINED SECONDARIES PFI SCHEME	Protecting our assets	01	437.1	0.0	437.1	0.0	0.0	0.0	0.0	This funding relates to a scheme on the Oxton Way playing fields which is no longer going ahead. Education Leeds are seeking to retain this funding to deal with other funding pressures (eg. additional primary places) in the wider Education Leeds programme.	Business case required

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						£000,	£000,	£000,	£000,	£000,	£000,	£000,		
12137	000	000	BUILDING SCHOOL FOR THE FUTURE (BSF) WAVE 1 PHASE 1	Protecting our assets	01	1,433.8	0.0	456.0	977.8	0.0	0.0	0.0	This is the balance of funding required to fund 'compensation events'. It is proposed that any remaining LCC funding will be carried over to support authority costs in later BSF phases. A further £1.9m contingency element is included in the reserved programme and is currently unfunded. Education Leeds and PPPU have been requested to attempt to manage the overall BSF funding position without making a call on the reserved funding.	Business case required
<b>Other Education Services Managed By E.L. Total</b>						<b>1,870.9</b>	<b>0.0</b>	<b>893.1</b>	<b>977.8</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>		
<b>City Development</b>														
16042	000	000	WORLD CUP 2018 - BACK THE BID		01	200.0	26.6	173.4	0.0	0.0	0.0	0.0	Development costs associated with Leeds becoming a host city if the 2018 bid is successful. No significant costs will be incurred until it has been confirmed that host nation and host city status has been achieved.	Awaiting World Cup decision
12154	OTL	CIV	OTLEY CIVIC CENTRE	Protecting our assets	01	683.0	28.3	28.3	406.0	220.4	0.0	0.0	Otley Town Council have vacated the premises. There is currently some uncertainty regarding future use of the building and the Director of City Development is ascertaining its potential future use. The current indications are that it may be necessary to meet essential weathertight works in order to maintain the overall fabric of the building.	Business Case Required
16165	000	000	ASHFIELD WORKS COMPENSATION - UNCOMMITTED	Invest to save, avoiding future costs	01	118.3	-0.0	90.0	28.3	0.0	0.0	0.0	Estimated compensation payable to the remaining tenants when the site is eventually sold.	Business case required
14204	000	000	TRAFFIC MANAGEMENT PROGRAMME	Avoidance of future costs and Protecting our assets	01	900.4	0.0	0.0	200.4	350.0	350.0	0.0	This represents the funding for future years programmes. It covers a variety of a minor schemes. Need to ascertain the level of funding required and how it is prioritised.	Business case required
99853	000	000	EAST LEEDS LINK M1-A1 MOTORWAY LINK JUNCTION	Avoidance of future costs and Protecting our assets	01	659.0	0.0	0.0	659.0	0.0	0.0	0.0	Remaining funding to meet potential future land and noise compensation claims.	Business case required

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						£000,	£000,	£000,	£000,	£000,	£000,	£000,		
14202	000	000	HIGHWAYS MAINTENANCE FUTURE YEARS	Avoidance of future costs and Protecting our assets	01	16,016.7	0.0	716.7	7,500.0	7,800.0	0.0	0.0	This represents the as yet unallocated balance of 2010/11 and the forward years allocation of funding. The end purpose is to clear the Highways backlog maintenance position but it should be noted that £3.3m has been identified and treated as reserved funding (in the red scheme list). The level of investment in backlog maintenance could impact on both the maintenance backlog and the likely level of insurance claims.	Needs consideration alongside revenue budget
13328	000	000	CITY CENTRE UPGRADE (CCU) PROGRAMME	Protecting our assets	37	275.0	0.0	275.0	0.0	0.0	0.0	0.0	This balance of funding is retained pending completion of the Lands Lane and Kirkgate & Bond St schemes. It would be used to cover any essential variations and contractual claims.	Business case required
15722	000	000	COMMERCIAL STREET	Protecting our assets	37	75.0	18.5	56.5	0.0	0.0	0.0	0.0	This balance of funding is retained after £1m of City Centre Upgrade funding has been moved to the Reserved programme. The Director of City Development will confirm the future requirement for this funding.	Business case required
12523	WCP	CON	WEST LEEDS COUNTRY PARK - UNCOMMITTED	Protecting our assets	01	95.3	0.0	95.3	0.0	0.0	0.0	0.0	Balance of funding for further works at the park. Previous proposals were considered by AMG and deemed not wholly capital expenditure.	Business case required
12552	000	000	GOLF COURSES - CAPITAL RECEIPT FUNDED EXPENDITURE	Invest to save	01	589.4	487.5	101.9	0.0	0.0	0.0	0.0	Relates to maintenance and repair work to Roundhay, Temple Newsam and Middleton Park and Gotts Park golf courses. Three of the sites have had some improvement work carried out; Gotts Park still to be completed.	Business case required
12564	DEP	000	ROUNDHAY DEPOT REPLACEMENT	Invest to save	01	149.0	13.2	135.8	0.0	0.0	0.0	0.0	In April 2005 Asset Management Group (now Board) agreed to fund Roundhay Depot replacement with capital receipts generated by the disposal of parks cottages / lodges, some currently used by Recreation. If these proposals were carried through they would deliver a fit for purpose depot for this key Recreation site.	Business case required
15760	000	000	FEARNVILLE LEISURE CENTRE - RENEWAL OF ASTROTURF	Protecting our assets	37	15.0	0.0	15.0	0.0	0.0	0.0	0.0	Clarification required from Sport as to the nature and current need for these works	Business case required

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						£000,	£000,	£000,	£000,	£000,	£000,	£000,		
1358	000	000	CEMETERY EXTENSIONS - CITYWIDE	Environmental impacts	01	1,355.0	0.0	605.0	750.0	0.0	0.0	0.0	Funding to deliver additional burial space (medium to long term strategy). A city wide solution is to be implemented involving various cemetery sites. £750k has been separately provided to cover immediate (5 yr timespan) requirements.	Business case required
<b>City Development Total</b>						<b>21,131.1</b>	<b>574.1</b>	<b>2,292.9</b>	<b>9,543.7</b>	<b>8,370.4</b>	<b>350.0</b>	<b>0.0</b>		
<b>Environment &amp; Neighbourhoods</b>														
12154	ARM	BRA	ARMLEY BRANCH ROAD	Protecting our assets	01	250.3	0.0	250.3	0.0	0.0	0.0	0.0	Town & District funding allocated to seek to acquire and subsequently fully refurbish 2 Branch Rd (Mike's Carpets) as part of the wider Armley Townscape Heritage Initiative. This acquisition is currently not progressing following rejection of the Council's offer to acquire the site.	Recommend delay or not to proceed
92469	000	000	GROUNDWORK LEEDS	Unknown? Landscaping works	01	303.1	0.0	75.0	75.0	75.0	78.1	0.0	Annual funding support for the organisation to deliver capital works that are complementary to landscape related works carried out by the Council. Groundwork also bring in other external funding to deliver an enhanced level of primarily landscaping works.	Business case required
98040	000	000	DISABLED FACILITIES GRANTS	Adult and children's social care	01	13,500.0	0.0	0.0	4,500.0	4,500.0	4,500.0	0.0	Leeds funding for 2011/112 onwards, to fund an overall £7m per annum programme. Adult Social Care and Environment & Neighbourhoods are currently devising an Adaptations Strategy to ensure these resources are deployed in the most effective and beneficial manner. There is client data to support the requirement for an annual programme of this scale. The 2010/11 funding is already being spent and is included as a 'Green - Recommended' schemes in this Appendix.	Awaiting completion of Adaptations Strategy

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						£000,	£000,	£000,	£000,	£000,	£000,	£000,		
98040	000	000	DISABLED FACILITIES GRANTS	Adult and children's social care	22	7,500.0	0.0	0.0	2,500.0	2,500.0	2,500.0	0.0	Government grant towards overall scheme costs. Only the 2010/11 funding is confirmed at present. Forward years funding could be subject to reduction as part of the Comprehensive Spending Review proposals with a consequent negative impact on the overall DFG programme the Council could deliver.	
16169	000	000	STRATEGIC REVIEW HOUSEHOLD WASTE SORTING SITE (HWSS) & BRING SITES	Environmental impacts	37	3,300.0	0.0	0.0	0.0	0.0	0.0	3,300.0	There was an in principle strategy report approved by Executive Board, 22/06/10. The current injection of funding is subject to detailed plans being developed and full business case approval.	Business case required
16169	000	000	STRATEGIC REVIEW HOUSEHOLD WASTE SORTING SITE (HWSS) & BRING SITES	Environmental impacts	22	500.0	0.0	0.0	0.0	0.0	0.0	500.0		
<b>Environment &amp; Neighbourhoods Total</b>						<b>25,353.4</b>	<b>0.0</b>	<b>325.3</b>	<b>7,075.0</b>	<b>7,075.0</b>	<b>7,078.1</b>	<b>3,800.0</b>		
<b>Childrens Services</b>														
15629	000	000	EASTMOOR SECURE UNIT REPLACEMENT	Adult and Children's social care	22	14,789.7	0.0	6,399.7	8,390.0	0.0	0.0	0.0	The Council has been advised of a £15m Department of Children, Schools & Families (DCSF) funding allocation subject to full business case approval. The Leeds funding will be financed via the income stream from the Department of Justice / other authorities for accommodating young people at the facility. The scheme is being progressed to the RIBA stage D design approval gateway by November 2010. The information received from the DCSF is that this is still a priority scheme but that the profiling / receipt of funding is subject to review as part of the wider Comprehensive Spending Review discussions.	Business case required
15629	000	000	EASTMOOR SECURE UNIT REPLACEMENT	Adult and Children's social care	37	3,129.7	-0.0	0.1	2,592.0	537.6	0.0	0.0		
<b>Childrens Services Total</b>						<b>17,919.4</b>	<b>-0.0</b>	<b>6,399.8</b>	<b>10,982.0</b>	<b>537.6</b>	<b>0.0</b>	<b>0.0</b>		
<b>Central &amp; Corporate Functions</b>														

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						£000,	£000,	£000,	£000,	£000,	£000,	£000,		
15965	000	000	SCS SOCIAL CARE SYSTEM	Invest to save, avoidance of future costs	01	3,408.1	0.0	0.0	1,903.1	1,210.0	295.0	0.0	This represents the balance of funding available to deliver a replacement system. Service requirements are currently being specified but the national agenda in terms of client data is also changing. The outcome of the current work looking at future reporting requirements is intended to be considered by Exec Board, December 2010.	Business case required
99827	000	000	PROJECT DEVELOPMENT	Invest to save, avoidance of future costs	01	9,147.4	-0.0	627.5	1,972.6	2,850.3	3,697.0	0.0	This scheme funds the salary costs of staff working on the development of new IT applications. The funding is currently allocated out to individual projects on the basis of business cases approved by Resources and Performance Board. Any savings can only be actioned by scaling back or redeploying staff resources.	Business case required
12090	000	000	IT DEVELOPMENTS EQUIPMENT FUND	Invest to save	01	2,262.1	0.0	182.1	1,025.0	680.0	375.0	0.0	Utilised to cover consultancy, licences and specific hardware costs for both business continuity and new application development purposes. This funding supports core infrastructure and applications being progressed by project development staff.	Business case required
12090	000	000	IT DEVELOPMENTS EQUIPMENT FUND	Invest to save	03	1,826.6	-0.0	826.6	0.0	500.0	500.0	0.0		
14268	ALC	000	AIREBOROUGH LEISURE CENTRE - FREE SWIM SCHEME	Protecting our assets	01	60.0	0.0	60.0	0.0	0.0	0.0	0.0	Following withdrawal of the 'Free Swim' grant that would have delivered a full refurbishment scheme, this funding may be required to cover any residual Health and Safety type works identified by Sport.	Business case required
15620	000	000	DEMOLITION & DILAPIDATIONS FUND	Avoidance of future costs	01	714.9	0.0	714.9	0.0	0.0	0.0	0.0	Funding allocation for meeting the demolition costs of surplus buildings prior to sale or site reuse. In most cases demolition is a more cost effective solution that leaving buildings empty until a site is sold because of the associated site security costs.	Business case required
<b>Central &amp; Corporate Functions Total</b>						<b>17,419.1</b>	<b>-0.0</b>	<b>2,411.1</b>	<b>4,900.7</b>	<b>5,240.3</b>	<b>4,867.0</b>	<b>0.0</b>		
<b>Grand Total</b>						<b>122,147.6</b>	<b>1,418.7</b>	<b>20,674.5</b>	<b>41,325.5</b>	<b>27,482.7</b>	<b>17,895.1</b>	<b>13,351.1</b>		